



**Financial Assistance Award**

**DENALI COMMISSION**  
 510 "L" Street, Suite 410  
 Anchorage, Alaska 99501  
 (907) 271-1414 (phone)  
 (907) 271-1415 (fax)  
 www.denali.gov

<b>Award Number</b>	377-08
<b>Award Title</b>	Denali Youth Initiative
<b>Performance Period</b>	January 1, 2008 – June 30, 2010
<b>Authorizing Resolution</b>	FY 07 Work Plan
<b>Recipient Organization &amp; Address</b>	
State of Alaska Department of Labor and Workforce Development P.O. Box 21149 Juneau, AK 99802 Phone: (907) 269-4551	
<b>Recipient DUNS # 80-938-6550      TIN # 92-6001185</b>	

<b>Authority</b> 112 Stat 1854	<b>CFDA Number</b> 90.100
<b>Denali Commission Finance Officer Certification</b>	

<b>Cost Share Distribution Table</b>			
Accounting Code	Denali Commission	Other Contributors	Total
95670000	\$1,050,000.00		\$1,050,000.00
<b>Total</b>	<b>\$1,050,000.00</b>	<b>\$0.00</b>	<b>\$1,050,000.00</b>

This Financial Assistance Award approved by the Federal Co-Chair of the Denali Commission is issued in duplicate and constitutes an obligation of federal funding. By signing the documents, the Recipient agrees to comply with the Award provisions indicated below and attached. Upon acceptance by the Recipient, a signed Award document shall be returned to the Federal Co-Chair of the Denali Commission and the Recipient shall retain the other document. If not signed and returned without modification by the Recipient within 30 days of receipt, the Federal Co-Chair may unilaterally terminate this Award.

Special Award Conditions and Attachments  
 Line Item Budget  
 OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations  
 (<http://www.whitehouse.gov/omb/circulars/a133/a133.html>)

**Administrative Requirements (check one)**  
 OMB Circular A-102, Grants and Cooperative Agreements with State and Local Governments  
 (<http://www.whitehouse.gov/omb/circulars/a102/a102.html>)  
 2 CFR Part 215, Uniform Administrative Requirements for Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Nonprofit Organizations (OMB Circular A-110)  
 ([http://www.access.gpo.gov/nara/cfr/waisidx\\_05/2cfr215\\_05.html](http://www.access.gpo.gov/nara/cfr/waisidx_05/2cfr215_05.html))

**Cost Principles (check one)**  
 OMB Circular A-87, Cost Principles for State, Local and Indian Tribal Governments  
 ([www.whitehouse.gov/omb/circulars/a087/a087-all.html](http://www.whitehouse.gov/omb/circulars/a087/a087-all.html))  
 OMB Circular A-122, Cost Principles for Nonprofit Organizations  
 ([www.whitehouse.gov/omb/circulars/a122/a122.html](http://www.whitehouse.gov/omb/circulars/a122/a122.html))  
 OMB Circular A-21, Cost Principles for Educational Institutions  
 (<http://www.whitehouse.gov/omb/circulars/a021/a021.html>)  
 48 CFR 31.2, Contracts with Commercial Organizations

<b>Signature of Authorized Official - Denali Commission</b> 	<b>Typed Name and Title</b> George J. Canelos, Federal Co-Chair	<b>Date</b> 1-16-08
<b>Signature of Authorized Official - State of Alaska Department of Labor and Workforce Development</b> 	<b>Typed Name and Title</b> Click Bishop, Commissioner	<b>Date</b> 1/22/08

## ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.
7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.
8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333), regarding labor standards for federally-assisted construction subagreements.
10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is \$10,000 or more.
11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).
12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.
13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).
14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.
15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.
16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."
18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL		TITLE
Click Bishop 		Commissioner
APPLICANT ORGANIZATION		DATE SUBMITTED
State of Alaska DOLWD Award 377-08		1/22/08

***Award Conditions to the Financial Assistance Award  
Between the Denali Commission and  
Alaska Department of Labor and Workforce Development  
for Denali Youth Initiative  
Award 377-08  
January 2008***

***1. Scope of Work***

This document establishes the Scope of Work for the financial assistance award made by the Denali Commission (hereinafter referred to as the Commission) to the State of Alaska Department of Labor and Workforce Development (hereinafter referred to as the DOLWD).

DOLWD will manage and administer the Commission's Youth Initiative award in the amount of \$1,050,000.00. This particular Commission award will encompass the continuation of the Denali Youth Initiative in the following funding amounts:

<b>Training Project Name</b>	<b>Organization</b>	<b>Funding Amount</b>
Denali Youth Initiative	DOLWD	\$1,000,000.00
DOLWD Administration	DOLWD	\$50,000.00
	<b>Award Total</b>	<b>\$1,050,000.00</b>

**Youth Training Projects**

The DOLWD plans to continue the Denali Youth Initiative to build upon an established framework within rural Alaska to prepare youth ages 16 to 24 for their first job in the themes of Denali investment priorities: construction, maintenance, operations of infrastructure for energy, and health care. Rural youth are looking for work that is of value; concentrated skills training that gives them access to a well paying job, a means to continue their education, an investment in training so they become employable, personal and peer support to overcome problems; a set of positive values strong enough to compete successfully with other forces and give meaning to life, and clear vision of who they can become through applied learning in construction, maintenance and operations of infrastructure and courses that teach job skills with hands-on experience linked to community projects.

There are three primary strategies serving 350 youth served through the Denali Youth Initiative. All applicants must respond to the objectives listed under the Denali Youth Initiative. Both the high growth industry and the pre-apprenticeship strategies must address academic and social issues as stated in the objectives, especially applied mathematics education as it increases the success of youth pursuing careers needed for Alaska's workforce. Mathematics is a major barrier for youth entering the trades. Anecdotal information from all the apprenticeship programs indicates that gaining entry to and completing apprenticeship programs is dependent on mathematical skill. Literacy is also a necessity to success. Students need competency in basic mathematics and literacy skills for the trades and stronger skills for the occupations related to science and engineering.

- **Denali Youth Initiative** - Trains unemployed and undereducated young people ages 16-24, to obtain their GED or high school completion, (as well as recent graduates) and to give them basic work, education and skills training to meet educational goals and prepare them for entry level positions in the demand industries of construction, maintenance and operation. A strong emphasis is placed on leadership development, community service, and the creation of a positive partnership with youth initiative supporters who are committed to the success and future sustainability of youth programs. The following objectives will measure performance outcomes.

Objective 1:1 By the end of the project, 70% of the youth in the Denali Training Fund Youth Program pursuing diplomas and/GEDs will have successfully completed as evidenced by official records.

Objective 1:2 By the end of the project, 70% of the youth in the Denali Training Fund Youth Program pursuing basic skills and education in preparation for demand industries will have successfully reached level 3 on the WIN assessment.

Objective 1:3 By the end of the project, 80% of the youth in the Denali Training Fund Program will participate in an alcohol and drug awareness program as evidenced by participation logs.

Objective 1:4 By the end of the project, 50% of the youth in the Denali Training Fund Program will have participated in a leadership activity as evidenced by participation logs.

Objective 1:5 By the end of the project, 40% of the youth participating in the Denali Training Fund Youth Program will have successfully completed an applied mathematics and literacy program as evidenced by official records.

- **High Growth Industry Youth Strategies** – These strategies provide opportunities for organizations to deliver career activities to high school aged youth in occupations that target high wage and high growth industries. Career activities range from informing high school aged youth about career potential through career fairs and career guides, to specific short and long term academic and technical interventions that attract, educate, train, and place young Alaskans in work leading to a high growth career. The following objectives will measure performance outcomes.

Objective 2:1 By the end of the project, 80% of the youth participating in a grant awarded under the High Growth Industry Youth Strategies will have increased access to career information and support as evidenced by completion of one of the following activities:

- AKCIS Portfolio
- ALEXsys Resume

- Interest Inventory

Objective 2:2 By the end of the project, 40% of the youth participating in the Denali Training Fund Youth Program will have completed a written Career Plan or Portfolio as evidenced by youth records.

- **School-to-Apprenticeship or Pre-Apprenticeship Strategies** – These programs provide a linkage between vocational education programs and industry apprenticeship training programs. They are an innovative approach to education and training that allows high school students to prepare to become registered apprentices while completing their secondary school education. Youth ages 16-24 are trained in a pre-apprenticeship program by local employers and pursue an apprenticeship once they complete high school. Thus, the apprenticeship school linkage concept involves the in-school employment of youth in registered, apprenticeship trades and a direct transition from part-time to full time apprenticeship employment. Students will receive dual enrollment in the school-to-apprenticeship or pre-apprenticeship programs.

Under the School-to-Apprenticeship Program, the objective is to place students in apprenticeship programs for approximately four hours per day during their final year of school. They must be enrolled in high school with passing grades and be at least 16 years of age. A School to Apprenticeship linkage agreement must be in place between the high school, employer/sponsor, and the registration agency. A pre-apprenticeship program may be structured to include a period of four to eight weeks during or after school when youth participate in activities leading to acceptance into a specific apprenticeship program. The following objectives will measure performance outcomes.

Objective 3:1 By the end of the project period, 30% of the youth participating in a grant awarded under the School-to-Apprenticeship or Pre-Apprenticeship Strategies will successfully complete a Pre-Apprenticeship or a School to Apprenticeship program as evidenced by official records in student files.

Objective 3:2 By the end of the project period, 30% of the youth participating in the Denali Training Fund Youth Program will enter post-secondary training as evidenced by acceptance letters.

These programs invest in training so that youth are employable. The programs provide a comprehensive, cost-effective approach to help youth complete their education, obtain pre-employment vocational instruction and hands-on experience in construction while following industry and academic standards, and through a paid work-experience (such as apprenticeships or entry-level jobs).

These strategies link rural trainees to unsubsidized employment and future opportunities in academic and technical training. Examples of these linkages include federally

registered apprenticeship, established internship programs, or enrollment in an Alaska postsecondary vocational institution toward a certificate or degree. The projects will address the need to provide career activities for rural residents in this age group to advance their education and skill development. Targeted students include those who have dropped out of school and would benefit from integrated academic and occupational learning along a career path. The strategies will encourage promising activities such as career academies, school-to-apprenticeship programs, cooperative education, and postsecondary education related to employment. Strong partnerships and shared investment is the key to successful career building.

**Process** - Applicants may be any non-profit or for profit organization, educators, industry trainers, involved employers, or community service agencies with the capacity to provide or facilitate the training. An announcement will be mailed to generally known and interested parties in the workforce development community. In addition the Denali Commission and the Department's web pages will contain information and a copy of the application.

The evaluation criteria will be based on the applicant's ability to increase employment on rural infrastructure, increase community service value, invest in training to make youth employable with a connection to employment upon completion and ensuring that they have the mathematics and literacy skills necessary to accomplish those goals. The review committee will include members who are knowledgeable and experienced in youth programs.

Funding requests will vary based on need. The budget should be reasonable and practical. A maximum of **5%** will be allowed for administration or indirect costs to administrator the project.

All Commission funding is intended for use for the scope of work identified in the Award document only. Any balance of funds remaining after the performance period has ended will be returned to the Denali Commission.

## **2. *Milestones***

The following milestones are identified as the major steps to be completed as part of the project. "Planned" dates for the first milestone are included here. As part of each progress report, recipients shall update the progress toward meeting these milestones (see section 7, Reporting).

Milestone	Planned		Actual		Units	Total Cost At Completion
	Start Date	End Date	Start Date	End Date		
In-Progress	01/01/08	06/30/10			0	\$0.00
Project Close-out	07/01/10	09/30/10			0	\$0.00

**3. Award Performance Period**

The Award performance period is January 1, 2008 through June 30, 2010. This is the period during which Award recipients can incur obligations or costs against this Award.

**4. Direct and Indirect Costs**

The cost principles of OMB A-87, Cost Principles for State, Local and Indian Tribal Governments are applicable to this Award. Indirect costs up to 5% are allowable under this Award. Please refer to the cost principles regulations for specific details on other allowable charges under this Award.

**5. Budget and Program Revisions**

The Administrative Circular, A-102, Grants and Cooperative Agreements with State and Local Governments apply to this Award. Please refer to the Administrative Circular for specific details on revisions to this Award. The Administrative Circular requires that the DOLWD will inform the Commission in writing (e-mail, letter, or report) at the earliest possible date of any unanticipated project cost overrun, project schedule delays, or changes in the project scope or changed site conditions.

**6. Payments**

Payments under this Award will be made by electronic transfer in response to a "Request for Advance or Reimbursement", Standard Form 270 (SF-270) submitted by the DOLWD. Requests for advances or reimbursements may be made at the end of each quarter, or as needed after the need has been identified, and should be submitted no later than 30 days after the federal quarter. The SF-270 must be submitted to the Commission via fax, e-mail ([finance@denali.gov](mailto:finance@denali.gov)) or mail in order for payment to be processed. The form is available on the OMB website:

[http://www.whitehouse.gov/OMB/grants/grants\\_forms.html](http://www.whitehouse.gov/OMB/grants/grants_forms.html). Payments shall be made in accordance with OMB A-102 Administrative Circular. Please contact the Commission's Finance Manager at (907)-271-1414 for further information about submitting this form.

**No interest will be accrued on these funds.**

**7. Reporting**

Two forms of project reporting are required under this Award, listed below. DOLWD shall submit reports using the Denali Commission's on-line Project Database System, available at [www.denali.gov](http://www.denali.gov). If there are technical limitations which may prevent the

recipient from meeting this requirement, please contact the Program Manager listed in this agreement.

- a. **Progress Reports** shall be submitted on a quarterly basis. The first reporting period is January 1, 2008 through March 31, 2008 and quarterly thereafter. Reports are due within 30 days of the end of the reporting period. Progress reports shall include the following:
- i. Total project funding, including both Denali Commission funding and other project funding sources.
  - ii. The total project expenditures for the project as of the end of the reporting period, including both Denali Commission and Other funding sources.
  - iii. Updated schedule and milestone information as identified in the Scope of Work.
  - iv. Narrative summary of the project status and accomplishments to date, any problems, overruns and delays, including any type of litigation related to the project, and address the following questions: is the project on schedule, is the project on budget, and what actions are planned to address any project problems.
  - v. For minor repair and renovation projects or other non-construction projects, dated pictures should be provided of before and after, or photos that are representative of the funded activity, to the extent possible. Photos shall be provided in a digital format as part of the on-line report. A short description of the activity and names of those in the photos shall also be provided.
- b. **Federal Single Audits** shall be submitted annually, when required. In accordance with OMB Circular A-133, which requires [subpart 200] "Non-Federal entities that expend \$500,000 or more in a year in Federal awards shall have a single or program-specific audit conducted for that year in accordance with the provisions of this part [subpart 205]. The determination of when an award is expended should be based on when the activity related to the award occurs."

Recipients shall also submit single audits to the Federal Clearinghouse as designated by OMB. Information can be found on the following web-site:  
<http://harvester.census.gov/sac/>

### **8. Project/Award Close-Out**

The project close-out report shall be completed within 90 days of the end of the Award performance period or within 90 days of the completion of the project, whichever is earlier. Recipients must also draw down any remaining funds for expenditures incurred under this award during this 90-day period.

The project close-out report shall be submitted on-line through the Denali Commission's on-line Project Database System, available at [www.denali.gov](http://www.denali.gov). The project close out will require the recipient to submit the following information:

- a. Final data for each item listed in paragraph 7(a) "Progress Reports."
- b. Final project expenditures itemized by the following categories: planning & design; materials & equipment; freight; labor; project administration/overhead; and other expenses.
- c. Acknowledgement of support: For all non-construction projects, the Award recipient shall include an acknowledgement of the Government's support for the project(s) developed under this Award. Where appropriate, the DOLWD will identify the Commission's financial support for the Denali Youth Initiative projects and Commission-directed training projects in printed material, reports, advertisements, announcements, requests for proposals or other correspondence. Costs associated with this requirement shall be paid out of the administrative funding received by the DOLWD from the Denali Commission.

#### ***9. Public Policy Laws and Assurances***

Award Recipients are required to comply with the public policy laws and assurances on Standard Forms SF 424b (non-construction projects). This form must also be signed by a certifying official of the organization. Some of the laws are highlighted below for your reference.

No portion of this award may be used for lobbying or propaganda purposes as prohibited by 18 U.S.C. Section 1913 or Section 607(a) of Public Law 96-74.

Project level environmental reviews in accordance with the National Environmental Policy Act (NEPA) and the National Historic Preservation Act (NHPA) are required for each project undertaken with Denali Commission funds.

#### ***10. Non-Compliance with Award Conditions***

Recipients not in compliance with the terms and conditions of this Financial Assistance Award will be notified by the Denali Commission. The Denali Commission will work with the recipient to identify the steps necessary to bring them back into compliance, and will establish an appropriate time frame for the corrections to be made. If the corrections have not been made by the deadline, the Denali Commission reserves the right to either suspend or unilaterally terminate the Financial Assistance Award for non-performance.

**11. Program Manager, Financial Manager & Other Contact Information**

<b>Denali Commission</b>	<b>State of Alaska Department of Labor</b>
Karen Johnson Program Manager 510 L Street, Suite 410 Anchorage, AK 99501 Phone: 907-271-3036 Fax: 907-271-1415 E-mail: <a href="mailto:karenj@denali.gov">karenj@denali.gov</a>	Gerry McDonagh Denali Training Fund Program Manager 1016 W 6 <sup>th</sup> Avenue Anchorage, AK 99501 Phone: 907-269-4551 Fax: 907-269-4661 Email: <a href="mailto:gerry.mcdonagh@alaska.gov">gerry.mcdonagh@alaska.gov</a>
Betty Sorensen Grants Administrator 510 L Street, Suite 410 Anchorage, AK 99501 Phone: 907-271-3415 Fax: 907-271-1415 E-mail: <a href="mailto:bsorensen@denali.gov">bsorensen@denali.gov</a>	Carol A Schumacher Grants Administrator Business Partnership Division 1016 W 6 <sup>th</sup> Ave, Suite 205 Anchorage, AK 99501 Phone: 907-269-4658 Fax: 907-269-4661 Email: <a href="mailto:carol.schumacher@alaska.gov">carol.schumacher@alaska.gov</a>

**12. Denali Commission Policies and Other Requirements**

To the maximum extent practicable, considering applicable laws, Funding Recipients shall accomplish the project contemplated by the Award using local Alaska firms and labor.